



**Launch Event**  
**ICGN – GISD Alliance Model Mandate**  
**Hosted by Financial Reporting Council**  
**22 June 2022**

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The Model Mandate was first published by ICGN in 2012 and has been updated in partnership with the UN supported Global Investors for Sustainable Development Alliance. The Mandate offers guidance on how to incorporate the UN Sustainable Development Goals into investor stewardship activities. It provides asset owners with example contractual terms to consider when agreeing mandates with asset managers in their efforts to preserve and enhance long-term value.

**22 June 2022** (BST timings)

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| 16:00 – 16:10 | <b>Opening Remarks</b> <ul style="list-style-type: none"><li>• Kerrie Waring, CEO, International Corporate Governance Network (ICGN)</li><li>• Krishnan Sharma, Chief of Strategic Engagement Unit, Financing for Sustainable Development Office, UN Department of Economic and Social Affairs (DESA)</li></ul>  |
| 16:10 – 16:20 | <b>Host Welcome Remarks</b> <p>Mark Babington, Executive Director, Regulatory Standards, Financial Reporting Council (FRC)</p>   |
| 16:20 – 16:30 | <b>Keynote Address</b> <p>Navid Hanif, Director of Financing for Sustainable Development Office, UN Department of Economic and Social Affairs (DESA)</p>   |
| 16:30 – 17:30 | <b>Plenary Discussion: The Model Mandate: Priorities for Implementation</b> <p>Our panel will consider what is sustainable development investing? What should be considered before negotiating contracts? How are sustainability objectives incorporated in investment policies, portfolio design and fee structures. What are the challenges and opportunities for successful implementation?</p> <ul style="list-style-type: none"><li>• Claudia Kruse, Managing Director Global Responsible Investment &amp; Governance, APG Asset Management</li><li>• Travis Antoniono, Investment Manager at CalPERS</li><li>• David Atkin, CEO, PRI</li><li>• Caroline Escott, Senior Investment Manager, Railpen</li></ul> <p><b>Chaired by</b> Chris Hodge, Adviser, ICGN &amp; Director, Governance Perspectives</p> |
| 17:30 – 17:35 | <b>Closing Remarks</b>   |
| 17:35 – 18:30 | <b>Networking Drinks</b>   |